EXHIBIT I



Dawn Dorland Dawn Dorland dawndorland@gmail.com

GrubStreet instructor & consultant resignation

Dawn Dorland Dawn Dorland dawndorland@gmail.com

Fri, Aug 31, 2018 at 8:20 AM

To: Eve Bridburg <eve@grubstreet.org>

Cc: Ian Chio <ian@grubstreet.org>, Chris Castellani <chris@grubstreet.org>, Alison Murphy <alison@grubstreet.org>

Dear Eve,

Thank you.

Can you explain what you mean by "protecting [my] privacy"? I don't understand what this refers to, especially because my complaint itself had to do with a violation of my privacy. Knowing this might help me better understand the process.

Sincerely, Dawn

On Aug 31, 2018, at 7:42 AM, Eve Bridburg <eve@grubstreet.org> wrote:

Dear Dawn,

We will certainly respect your wishes and accept your resignation effective today. I'm sorry that you feel as you do. Please know that we spent many hours investigating your claims, treating them very seriously, and protecting your privacy. We did all of this in good faith. We wish you the very best in your writing life and in your life.

Sincerely, Eve

Eve Bridburg
Founder and Executive Director

GrubStreet, Inc 162 Boylston Street, 5th Floor Boston, MA 02116 617.695.0075 @grubwriters facebook.com/grubwriters

On Aug 30, 2018, at 11:40 PM, Dawn Dorland dawndorland@gmail.com wrote:

Dear Eve, Chris, and Ian,

(cc'ing Alison Murphy, Director of Online Programs and Manuscript Consulting):

Effective August 31, 2018, I resign my position as a GrubStreet instructor and manuscript consultant. I took my first GrubStreet course in 2005 and came pretty close to being hired in 2009. In my cover letter for that position I described the rescue that GrubStreet was for me when I found it: born rural and poor, with a no-market master's degree from Harvard Divinity School, having jumped into advertising to attempt a moneyed life but emerging heart-raw with an ache to pursue work of meaning.

The next ten+ years saw me engaged with the GrubStreet staff, instructors and fellow students in serious grappling with both the craft of writing and, as I had done in divinity school, meaning-making. Why do we write? Why do I write? What is the value of my work to others? Who is my writing for? What responsibilities do I have to my fellow writer, reader, stranger, father, friend?

I took my writing career seriously because GrubStreet showed me working writers. I took my writing vocation seriously because GrubStreet showed me the power of stories to attune us to the experiences of others. Even earlier, as an ethnographer trying to document sacred experiences, that's what I had always been curious about and cared about. That's why in GrubStreet I thought had found the rarest jewel: a community whose facets were cut against the bias of self-interest (which, as Orwell reminds us, all writers have) to reflect a true concern for others and for the Other. Even through those early years of artistic failure, in the GrubStreet community my life always made sense, so long as I was devoted to an aesthetic of empathy.

Since that very first seminar with Paul Yoon, I have believed all this time that I was embraced by a community whose organizing principle was to witness, honor, elevate, and —through narrative—transform others' suffering and, in the process, our own. Finding GrubStreet in my fumbling 20's was a poetic step in my self-actualization as I rose up from a rural childhood of poverty, abuse, and neglect. The GrubStreet ethos allowed me to believe I could turn my chaotic, painful, and unmoored childhood into an artistic life of connection and beauty. Flexing those muscles of empathy led, in part, to my decision to donate a kidney to a stranger in 2015. Feeling stable and strong in the GrubStreet community, even after moving to DC and then LA, fueled my artistic and political optimism that we can all do more for each other and can be better for it.

Now, having brought significant ethics charges against a GrubStreet director for exploiting that gesture, my writing, and my childhood trauma, I was dismayed to pursue an HR process in July—led by Ian, shadowed by Eve—that offered me less than a typical bureaucracy. I was never granted a complainant interview, which I now know is standard for HR best practices. At a writing center devoted to language, Eve and Ian took pains to avoid expressing any sympathy for my experience or the courage it took to bring my claims. Even after your director's misconduct was substantiated in the press, my halting correspondence with GrubStreet cast me as an annoyance and an adversary when what I am is a victim and one of your own, violated by a director that GrubStreet employs as an advocate for crissakes.

When I finally wrote, in early August, that I felt abandoned by GrubStreet in the HR process, I received no response. Complicating a response is, I imagine, the situation that members of the GrubStreet staff and board, knowingly or unknowingly, abetted this misconduct. Even to the extent that others' involvement was unwitting, those who participated in shaping and nurturing fiction whose inspiration drew so obviously from my own life—a story whose writer seemed to care nothing about risking her personal or professional relationships with me (red flag)—decided, without access to the raw materials, that the use of my life and my writing in someone else's short story was aboveboard, free game, fair. The choice to support a story written in a so-called gray area, while extending none of that gray to me, obscured in this case an actual theft. Theft aside, what

your director and her enablers did was to privilege a self-interested artistic freedom over empathy, which is simply not what I thought we were doing here!

Even after the *Boston Globe* published additional reporting in early August substantiating all of my charges (and answering questions germane to my HR complaint re: my plagiarist's motivation and timing), GrubStreet continued to communicate with me as if I should slink away, be quiet, be ashamed. But I am not ashamed. GrubStreet has said to the press that the situation is too complicated for comment. I am here to tell you that any situation demanding courage is going to be complicated, as it has also been for me.

I offer my resignation today harboring concerns about GrubStreet's commitment to community and transparency, now doubting your willingness to lead on important issues such as ethical and legal misconduct between writers. I am dismayed, disappointed and, yes, surprised to see the leadership of GrubStreet mired in a sinkhole of reputation or, I imagine, stuck on someone otherwise being a good person. It is wholly natural to want to protect a friend and/or colleague when they hurt someone else; like nepotism, however, its being understandable does not make it ethical or professional when you enjoy a position of power.

I communicate all of this as someone who has held myself accountable in an extreme sense to values shaped by GrubStreet. When I learned that people needed kidneys, I responded in the way—I can see this now—that I wished my neighbors and my teachers had responded to the evidence of my abuse, an intervention and/or acknowledgment that my siblings and I desperately needed. There I was, waiting for someone to say what I'd endured was wrong, to be moved by empathy, to *do* something or see me. I have waited in vain for other writers to make such gestures now.

Effective with my resignation, I ask that you remove my photo and bio from the GrubStreet website and request that you omit my name and particulars from GrubStreet promotional materials and mailing lists, including fundraising. I ask this with a heavy heart and a sense of surreality but an equally abiding sense of principle. I no longer wish to associate with an organization that elevates, even monetizes, empathy as an artistic goal but whose leaders do not practice it within their own community.

As someone whom you have observed building my entire writing life, for years now, around GrubStreet—someone who has donated my money and time and even cheer-led your organization from afar as a self-described "Grubbie expat"—please excuse any presumption or contempt that you sense in my tone. I assure you that it is not contempt at all but a great grief that I am still mourning.

Sincerely,

Dawn Dorland, MTS, MFA Los Angeles

I check email once daily at noon.